



...A United Voice for the Santa Ana Watershed

**NOTICE AND AGENDA
STEERING COMMITTEE MEETING**

Thursday, January 20, 2011 – 3:00 p.m.

SAWPA, 11615 Sterling Avenue, Riverside, CA, 92503

*Steering
Committee
Members*

Ron Sullivan
EMWD

Wyatt Troxel
IEUA

Bill Campbell
Orange County

Marion Ashley
Riverside County

Josie Gonzales
San Bernardino
County

Beth Krom
City of Irvine

Ron Loveridge
City of Riverside

Pat Morris
City of San Bernardino

Ali Sahabi
SE Corporation

Garry Brown
Orange County
CoastKeepers

Steve PonTell
Regional Water Quality
Control Board

- 1. Welcome and Introductions Ron Sullivan
- 2. Governance Document Revisions Celeste Cantú
Recommendation: Approve the revisions to the Governance Document as directed by the Steering Committee at their meeting of 11-18-10.
- 3. OWOW Steering Committee Terms Celeste Cantú
Discussion regarding Open Seats
Recommendation: Discussion and possible action/direction to staff.
- 4. Recent Presentations on OWOW Celeste Cantú
Recommendation: Receive and file.
- 5. Proposition 1 E – Stormwater Projects Jeff Beehler
Recommendation: Amend OWOW List for Proposition 1 E eligible projects.
- 6. Proposition 84 Update Jeff Beehler
 - Proposition 84 as part of OWOW
 - DWR and OWOW Schedule Update
 - Bond Sales Projections**Recommendation:** Receive and file.
- 7. Approval of Minutes from the Meeting of 11-18-10 Ron Sullivan
Recommendation: Approve as mailed.
- 8. Announcements Celeste Cantú
NEXT MEETING: **March 17, 2011 - 3 p.m.**
OWOW Conference - Riverside Convention Center – April 27, 2011
- 9. Adjournment Ron Sullivan



Santa Ana IRWMP “One Water One Watershed” Governance

Revised: ~~January 20, 2011~~ November 12, 2009

In developing the One Water One Watershed (OWOW) Integrated Regional Water Management (IRWM) plan for the Santa Ana River, unlike other IRWM planning approaches, every effort has been made to allow the key discussions of major water resource issues, concerns, problems, goals and objectives and potential solutions to originate and be first fully vetted at the stakeholder level – the stakeholders being the local agencies, organizations and other interested parties within the Santa Ana River Watershed Region. By expanding the involvement and collaboration to the on-the-ground level, greater buy-in and support were expected and realized for this planning development process. Consequently, if one were to ask where the governance originates for the Santa Ana River Watershed Region OWOW process, we believe the identification of issues starts from the grass-roots level, the foundation of a decentralized and collaborative “big tent” approach.

SAWPA Commission

The Santa Ana Watershed Project Authority Commission (the Commission) and SAWPA staff shall be responsible for all administrative oversight for the Plan, and for coordinating all on-going administrative responsibilities associated with its implementation including arranging for meetings of the OWOW Steering Committee, preparing agendas, taking and distributing minutes of the meetings and when directed by the SAWPA General Manager, preparing staff reports, and other related duties. The Commission shall review the Plan for compliance with applicable laws and guidelines. In the event that no issues or inconsistencies with the Plan or project selection process are detected, the Commission shall approve the Plan and the Project Prioritization as submitted by the Steering Committee. Should the Commission determine that the Plan or a specific selected portfolio of projects fails to meet applicable laws and guidelines, it will refer the Plan back to the Steering Committee for further revision and subsequent re-submittal to the Commission for reconsideration and ratification.

OWOW Steering Committee

The OWOW Steering Committee shall comprise eleven (11) members from the three counties (Orange County, Riverside and San Bernardino) that are within the Santa Ana River Watershed regional planning area. The Steering Committee members shall serve terms of four (4) years with staggered end dates, or may be replaced subsequent to the initial submittal of the Plan, as described below. The following describes the composition of the Steering Committee:

- One (1) Supervisor from Orange County;
- One (1) Supervisor from Riverside County;
- One (1) Supervisor from San Bernardino County;
- One (1) Mayor or City Council Member from a City within the Region within Orange County;
- One (1) Mayor or City Council Member from a City within the Region within Riverside County;
- One (1) Mayor or City Council Member from a City within the Region within San Bernardino County;
- Two (2) Water agency designees appointed by the SAWPA Commission;
- One (1) member of the business community,
- One (1) member of the environmental community, and;
- One (1) member of the Regional Water Quality Control Board

The SAWPA Commission has selected and convened the initial Steering Committee members in coordination with the governmental and non-governmental entities being represented on the Steering Committee. Steering Committee members may be appointed for multiple terms. Steering Committee representatives may be replaced as follows upon resignation of members, expiration of terms, or when governmental representatives no longer hold their elective office:

- SAWPA Commission representatives shall be selected by the SAWPA Commission
- County representatives shall be selected by their respective counties
- City representatives shall be selected by a majority vote of ~~League of Cities~~ the Council of Government members in the respective county: (Western Riverside County Council of Governments [WRCOG] – Riverside County; San Bernardino Association of Governments [SANBAG] – San Bernardino County; and Orange County Council of Governments [OCCOG] – Orange County.
- Business and environmental community representatives shall be selected by a majority vote of the eight (8) governmental entities represented on the Steering Committee based on an application process conducted during a public meeting

The Steering Committee shall be responsible for the development of the Plan. This includes receiving input from staff of their respective agencies as well as the SAWPA staff, providing direction for the development and long-term maintenance of the Plan, and development of a project prioritization process. The Steering Committee may make recommendations to the SAWPA Commission on proposed amendments to this governance document. Any such proposed amendments shall not take effect unless approved by the SAWPA Commission.

Meetings of the Steering Committee shall be scheduled at a regular time and place with an agenda posted prior to the meeting consistent with the Ralph M. Brown Act. The Steering Committee shall meet as needed with a minimum of at least an annual meeting. Minutes of the meetings shall be kept by SAWPA staff and posted on the OWOW website. Special meetings may be called and are subject to the provisions of the Ralph M. Brown Act.

In implementing the Steering Committee’s Goals and Objectives, the Steering Committee will:

- 1) acknowledge that water resources of the Santa Ana River Watershed Region should be put to maximum beneficial use and that water waste must be prevented;
- 2) acknowledge water as a public resource and respect existing agreements governing the water resources of the Santa Ana River Watershed Region;
- 3) seek regional solutions for regional problems;
- 4) encourage collaboration across boundaries and between multiple parties in project development, and;
- 5) consider sub-regional plans and planning efforts.

SAWPA Administration

The other arm to the governance of the OWOW process includes a management function conducted by the SAWPA staff. As the regional water agency for the Santa Ana River Watershed Region, SAWPA has had a long history of supporting regional collaborative efforts of this kind. As with previous IRWMP efforts for the Santa Ana River Watershed Region, SAWPA served as support in providing administrative and facilitative assistance to all the pillar groups and the Steering Committee for the

overall OWOW plan development. In addition, SAWPA provided computer tools to assist the Steering Committee and pillars in decision-making processes, provided planning documents to allow pillars to build upon previous existing plans, and performed significant public outreach and education about the integrated planning approach for the Santa Ana River Watershed Region.

As funding opportunities arise to implement the OWOW plan, the Steering Committee will provide to the Commission an updated Santa Ana River Watershed Region IRWM plan and programmatic portfolio of projects specific to the funding opportunity. As noted above, the Commission will review the Plan and programmatic project portfolio to ensure that these fulfill the intent and requirements of the specific funding mechanism, any legislative bill authorizing the funding, all legal requirements as defined by the funding administrative agency, and equitable application of the benefits of the project portfolio across the entire region. Review of these items will be conducted by the Commission in a public hearing open to all interested stakeholders. It is understood that the Steering Committee will be responsible for the development and implementation of the project selection criteria.

Pillars

In order to manage the technical and planning work, the stakeholders are organized into ten separate workgroups or pillars centered around specific water resource management areas. These pillars consist of approximately 10 to 60 volunteers depending on the topic and interest level. The volunteers include participants from local agencies, special districts, non profit organizations, university officials, Native American Tribes and private citizens.

The pillars are led by a volunteer chair with expertise in that specific water resource strategy. The Pillar Chair is responsible for working with their pillar group in organizing, leading and facilitating the workgroup process. The Pillar Chairs are selected by the Steering Committee and no limits are placed on the duration someone may hold the position. A Pillar Chair may only hold one chair position at a time.

Another role of the pillars is to provide support and input to the Steering Committee about the Steering Committee OWOW goals and objectives. As technical experts in various water resource fields, the pillars provided important feedback to the Steering Committee on draft goals and objectives that the Steering Committee developed. The Pillar Chairs periodically meet and act, in collaboration with SAWPA staff, as a technical management committee for reviewing and making recommendations to the Steering Committee and to the Commission relative to implementation of the Plan and development of specific proposals for funding.

The pillars cover the following areas:

- 1) Climate Change
- 2) Land Use and Water
- 3) Water Supply Reliability
- 4) Water Recycling
- 5) Water Use Efficiency
- 6) Water Quality
- 7) Environmental and Habitat Restoration
- 8) Stormwater Risk Assessment

- 9) Environmental Justice
- 10) Parks and Open Space

Pillars are comprised of stakeholders from the Plan area. Pillar work product development is a consensus process. Where there is disagreement on specific recommendations, the Steering Committee will provide guidance. Pillar groups will be added or subtracted based on the goals and objectives of the Steering Committee.

Pillar Chairs, with assistance from SAWPA staff, are responsible for maintaining a notification list of interested stakeholders and notifying them of meetings. SAWPA staff will provide lists of interested stakeholders to Pillar Chairs; however, Pillar Chairs will post notifications. Pillar committee meetings shall be open to all interested parties.

Project Prioritization Development and Modification

Project prioritization for specific grant applications shall be established and maintained by the Steering Committee in coordination and with support from SAWPA staff. Stakeholders shall be allowed to comment on the development and maintenance of the project prioritization process. In addition, the Steering Committee’s role in project prioritization development and modification is to integrate regional water management goals and objectives for the region and to act as the oversight body that performs strategic decision making, crafts and adopts programmatic suites of project recommendations, and provides program advocacy necessary to optimize water resource protection for all.

MEETING MINUTES

OWOW STEERING COMMITTEE

November 18, 2010

PARTICIPANTS PRESENT

Ron Sullivan, Convener	SAWPA
Garry Brown	Orange County Coastkeeper
Beth Krom	City of Irvine
Steve PonTell	Santa Ana Regional Water Board
Marion Ashley	County of Riverside
Josie Gonzales	County of San Bernardino
Pat Morris	City of San Bernardino

OTHERS PRESENT

Marilyn Thoms	County of Orange
Robert Ennis	Orange County Water District
Caryn Puma	City of Irvine, Council Member Beth Krom's Office
Matt Petteruto	County of Orange, Supervisor Bill Campbell's Office
Salvador Lopez	Consultant
Celeste Cantú	SAWPA
Jeff Beehler	SAWPA
Patti Bonawitz	SAWPA

The Steering Committee Meeting was called to order at 3:26 p.m. by Convener Ron Sullivan at SAWPA, 11615 Sterling Avenue, Riverside, CA 92503. There were no public comments received.

Lessons Learned

Salvador Lopez stated that improvements need to be identified to better the OWOW Process for Round 2, which could occur in late spring or early summer, 2011. The following ideas for improvement were a result of the comments received at the two workshops previously conducted on November 4th with the 13 project sponsors, and then again on November 8th with the ten Pillars. Today's "Lessons Learned" exercise was structured around the four main steps in the process: 1) Criteria and Importance Weighting; 2) Call for Projects; 3) Project Ranking; and 4) Portfolio Creation.

Steve PonTell left the meeting room at 3:30 p.m. and returned at 3:47 p.m.

Criteria and Importance Weighting

Salvador Lopez reviewed the "issues presented" and the "ideas for improvement" below.

Criteria and weights are crucial in determining the outcome of the process

ISSUES PRESENTED

- Criteria and weights did not optimize the most integrated regional projects to address systematic problems
- Should watershed dictate its own criteria or simply use DWR's criteria?
- There were few "EJ-specific" projects
- Financial "need" did not play a strong role

IDEAS FOR IMPROVEMENT

- Revisit criteria based on requirements of specific funding opportunities/legislation
- Consider having two sets of criteria:
 - For the OWOW Plan
 - For specific funding opportunity (e.g. project readiness)
- Reduce number of criteria to get less "dilution", and include threshold requirements (e.g. cost match availability, readiness, integration)
- Leverage Pillar process to develop performance indicators and ranking formulas
- Develop mechanism to further develop EJ-specific projects

Pat Morris questioned the number of criteria. Celeste Cantú responded that there were 11 criteria, which in hindsight, perhaps could have been pared down. Discussion ensued regarding which criteria could become filters or should be dropped for Round 2. Although climate change is a big issue for the State, it was the consensus of the Steering Committee that criterion could be dropped. Salvador Lopez suggested that multiple regional benefits could be a filter rather than a criterion in Round 2. There were no other comments noted.

Call for Projects

Salvador Lopez reviewed the “issues presented” and “ideas for improvement” below.

Call for Projects might have not optimized regional projects and led to errors in data entry

<u>ISSUES PRESENTED</u>	<u>IDEAS FOR IMPROVEMENT</u>
<ul style="list-style-type: none"> • Prop 84 First Round timing constraints did not optimize for regional projects, as desired for the watershed and intended by Prop 84 • Application form resulted in some data entry errors • Instructions to fill out the application form were not always clear • Project-readiness options did not apply to non “brick-and-mortar” projects 	<ul style="list-style-type: none"> • Put more emphasis on project development phase, so that more multi-benefit regional projects can be developed and proposed • Put more emphasis on multi-agency projects and not on “Agency X’s project” • Hold workshops so that sponsors look for synergies in their projects • Ask sponsors to commit (in contract) to achieving the project benefits claimed in the application; ask for guaranteed completion date • Improve instructions to complete form and add filters to avoid double-counting

Project Ranking

Salvador Lopez reviewed the “issues presented” and “ideas for improvement” below. More comments were received from the project sponsors than the Pillars.

Project Ranking could have leveraged more existing resource to review all projects in more detail

<u>ISSUES PRESENTED</u>	<u>IDEAS FOR IMPROVEMENT</u>
<ul style="list-style-type: none"> • There was not enough time and resources to vet all the information provided • Sponsors were not allowed to review and comment on their ranking results before decisions were made 	<ul style="list-style-type: none"> • Leverage Pillars as a resource to validate information • Allow Pillars to comment on functions used in model to normalize information • Calibrate and run several iterations of model • Provide an opportunity for sponsors to review and comment on their rankings before decisions are made

Portfolio Creation

Salvador Lopez reviewed the “issues presented” and “ideas for improvement” below.

Rules for Portfolio Creation could have been communicated to stakeholders earlier in the process

<u>ISSUES PRESENTED</u>	<u>IDEAS FOR IMPROVEMENT</u>
<ul style="list-style-type: none"> • The final rules for portfolio creation were not known at the beginning of the process (e.g. limit of one project per sponsor) • Project readiness played a major role in Round 1 but may not be as relevant for future phases • The amount of money granted to a particular project may not be related to the financial need of the sponsor or turning projects financially feasible 	<ul style="list-style-type: none"> • Set rules at the beginning of the process • Apply some principles of portfolio creation as yes-no filters instead of evaluation criteria (e.g. readiness, limit of projects per sponsor)

Overall comments were noted as follows:

- Did project sponsors give us a contract which commits them to achieving the benefits they claimed in their applications (i.e., ask for guaranteed completion date).
- We should have a plan identifying what needs to be done to accomplish the watershed-wide goals and then fund appropriate projects that correlate to that plan.
- Need to direct this type of funding and other varieties of funding sources for watershed projects.
- There was not a lot of direction given to the applicants or time to prepare applications. He questioned the level of thought/expertise given to this part of the process.
- We should consider getting a more legitimate list of projects that would coordinate and respond to the watershed's overall needs. Celeste Cantú commented that in the next round, we will find a way to more appropriately advertise for a better list of projects and give applicants as much as opportunity to do their homework and do it right.
- Identify the needs of our watershed beyond Proposition 84.
- We must become better informed of what, ultimately, we need to deliver watershed-wide to maximize the biggest bang for our buck... We must have an organized approach.
- We've struggled with this laborious process for a small amount of money. There has been a huge interest behind this in a more coordinated approach to look at watershed issues. The truth is Round 1 has been a lot of work for just a few dollars. We also need to directly be engaged to make sure that what we have learned is not lost; agencies internally didn't see what someone at 10,000-foot saw... Understanding how to support beyond the OWOW process on the long-term management of the watershed is priceless. How can we make sure this valuable process becomes more valuable - we must glean everything we can and learn from it.
- Where is there money to do this – flip it around - learning degree process.
- Put this story together to make the pitch stronger for stakeholders.
- Appoint three members of the Steering Committee to meet with Salvador Lopez one morning or afternoon - sit down with them, and think of the basic criteria of four or five overlying themes that we could address more efficiently next time (i.e., dream team approach) – then bring a strawman to Steering Committee in January, 2011.
- In OCTA, 2% was designated for water quality cleanup through their Allocation Committee – how do we know we got the biggest bang for the buck? We need to know how to better spend. They hired consulting firms to do watershed planning – perhaps we should do a whole county with one language and protocols are the same - that will help with all the cities compiling with MS4 permits... and it is using our money wisely. That process will go on for 30 years, creating things now that will be living documents in the future.
- RCTC and SANDBAG have spent dollars on transportation projects – water quality issues are a huge negative for them. But by working systemically, we could turn that into a positive and integrate/combine efforts.

Stakeholder Input for SAWPA Strategic Planning Exercise

Salvador Lopez asked a series of questions of the Steering Committee to gain their perspective about SAWPA.

What should be SAWPA's role in the watershed?

- SAWPA should continue building the OWOW process, and it also should continue to be a voice for watershed-wide solutions.

Do you see tension between SAWPA to identify, or should it own, operate, and manage facilities/projects?

- It is difficult in large region to become a solution-driven process; but, OWOW has helped that.
- SAWPA should not be too ambitious, as its credibility is still being tested for trust. Supports productive integration of important regional projects through SAWPA's lead. SAWPA, being the watershed visionary, plays a valuable role. SAWPA should plan and promote a direction. SAWPA will always walk a fine line with its member agencies and sub-watershed agencies. SAWPA should never compete with them and was cautioned not to get too ambitious or too competitive. SAWPA is not seen as a leader that runs too quickly.
- The Steering Committee should spend one day in Sacramento together to share with legislators what the opportunities are and allocation of monies to our watershed. A united, coordinated effort from other elected officials, other than water guys, would go a long way in promoting our efforts. When you bring mayors, county supervisors, and electeds of water agencies together, it goes way beyond what we could do individually. A coordinated message also goes a long way and we could have great impact for our region.

Celeste Cantu noted that this is the right time in history to conduct a Legislative Lobby Day.

- SAWPA should be the keeper of the knowledge about opportunities, not just watershed-wide, but also know what our competitors are doing. For example, MWD hired Rand, who is preparing a visionary process for them. We should understand their goals and SAWPA should be the keeper of “central intelligence” (i.e., a clearinghouse, mobilizing the team to go after opportunities). SAWPA also should know how to harness the political clout to get things done. We don’t have near the political clout that we could have.
- SAWPA has always been a great visionary, and that is why we are here – to help them continue to do just that!
- Look at us - regional collaboration or go with list of projects? The latter clearly requires us to do another drilldown.

Josie Gonzales commented, “... I signed up with OWOW for the visionary and leadership role I hoped to play. I only want to own the Plan that identifies us through the journey. ... There are many intangibles. More legislative clout in reputation and having that visionary quality united among all electeds is important.”

Celeste Cantu commented that the next chapter is to distill a top handful, system-wide projects to fix where things are broken.

How are we going to thrive without reliance on the Delta?

- Marion Ashley – we must create new water. We must be able to pull stimulus money that hasn’t been spent and we ought to be able to get our share of it.

Celeste Cantu added that SAWPA is going to invite the new Director of the State Revolving Fund to a reception hosted by SAWPA.

Salvador Lopez added that historically, SAWPA has focused on water quality and now is looking into water supply. We are getting back to creating new water sources.

What are the gaps? What things should we be doing more of or things we shouldn’t do at all?

No comments.

DWR’s Addendum to the IRWM Implementation Grant, Round 1

SAWPA received notice from DWR regarding an addendum to the IRWM Implementation Grant, Round 1, which may provide additional funds for Round 1. Discussion ensued regarding the options, and whether or not we should hold true to the OWOW Process. Celeste Cantú stated that if those additional funds were disbursed in Round 1, the applicants would not have the time to prepare applications and it would not hold true to our OWOW process.

Upon motion by Steve PonTell, seconded by Beth Krom, the motion unanimously carried:

SC/10-11-02

MOVED, approval and recommended that SAWPA hold true to the OWOW process, and that in the event, additional money is allocated in Round 1, that those funds are rolled over to Round 2, which may possibly occur in late Spring or early Summer, 2011.

OWOW Steering Committee Terms

Celeste Cantú stated that all Steering Committee Members’ terms, with the exception of Steve PonTell’s term, will expire on March 20, 2011, and inquired of their interest/desire to continue serving. Discussion briefly ensued. Beth Krom indicated her desire to continue, as did Josie Gonzales, and Pat Morris. The League of Cities may not be the appropriate entity to recommend members representing the cities. It was the consensus of the Committee that:

- for Riverside County, it should be the Western Riverside Council of Governments (WRCOG)
- for San Bernardino County, it should be the San Bernardino Association of Governments (SANBAG)
- for Orange County, it should be the Orange County Council of Governments (OCCOG)

rather than the League of Cities. It was the consensus of the Committee that staff should prepare an amendment to reflect these changes in the Governance Document and bring it back in January 2011.

Approval of Minutes from the Meeting of 9-30-10

Upon motion by Steve PonTell, seconded by Pat Morris, and Marion Ashley abstaining, the motion carried (6-0):

SC/10-11-03

MOVED, approval of the Minutes from the Meeting of 9-30-10.

Josie Gonzales left the meeting room at 4:40 p.m.

Announcements/Adjournment

Celeste Cantú reported that:

- The next meeting will be January 20, 2011
- The SAWPA Commission approved the OWOW Plan on November 16, 2010



There being no further business, Convener Sullivan adjourned the meeting at 4:45 p.m.

Ron Sullivan, Convener

APPROVED:


January 20, 2011


11-18-10 Min REVPB FINAL

 **One Water One Watershed** 

**Lessons-learned
Steering Committee workshop**

November 18, 2010





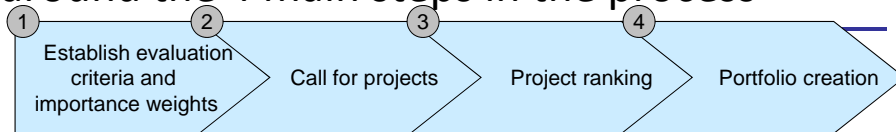
Objectives of today's meeting

- Present a summary of the feedback received from project sponsors and Pillar Leaders for the Prop 84 Round 1 project ranking process
- Receive additional feedback from Steering Committee members to identify opportunities for improvement

SAWPA staff met with Sponsors and Pillar Leaders to identify opportunities for improvement


- Workshop with individual Project sponsors on November 4th
 - Specific comments on how to improve process and address logistics issues encountered (e.g. form, information quality, etc.)
- Workshop with Pillar leaders on November 8th
 - Broader discussion on whether the process optimizes the types of integrated, multi-jurisdictional projects the watershed needs

Lessons-learned exercise was structured around the 4 main steps in the process



- | | | | |
|--|---|---|--|
| <ul style="list-style-type: none"> • Established by Steering Committee based on vision of the watershed | <ul style="list-style-type: none"> • Invitation to submit projects for: <ul style="list-style-type: none"> – OWOW Plan – Prop 84 funding • Application form structured around criteria | <ul style="list-style-type: none"> • Evaluation of how projects meet the criteria • Needed for: <ul style="list-style-type: none"> – OWOW Plan – Selection for funding | <ul style="list-style-type: none"> • For Round 1 of Prop 84 (\$12 million) • Considered Steering Committee policy guidance: <ul style="list-style-type: none"> – Readiness – Max of 1 project per sponsor |
|--|---|---|--|

Criteria and weights are crucial in determining the outcome of the process




ISSUES PRESENTED

- Criteria and weights did not optimize the most integrated regional projects to address systematic problems
- Should watershed dictate its own criteria or simply use DWR's criteria?
- There were few "EJ-specific" projects
- Financial "need" did not play a strong role

IDEAS FOR IMPROVEMENT

- Revisit criteria based on requirements of specific funding opportunities/legislation
- Consider having two sets of criteria:
 - For the OWOW Plan
 - For specific funding opportunity (e.g. project readiness)
- Reduce number of criteria to get less "dilution", and include threshold requirements (e.g. cost match availability, readiness, integration)
- Leverage Pillar process to develop performance indicators and ranking formulas
- Develop mechanism to further develop EJ-specific projects

Call for projects might have not optimized regional projects and led to errors in data entry




ISSUES PRESENTED

- Prop 84 First Round timing constraints did not optimize for regional projects, as desired for the watershed and intended by Prop 84
- Application form resulted in some data entry errors
- Instructions to fill out the application form were not always clear
- Project-readiness options did not apply to non "brick-and-mortar" projects

IDEAS FOR IMPROVEMENT

- Put more emphasis on project development phase, so that more multi-benefit regional projects can be developed and proposed
- Put more emphasis on multi-agency projects and not on "Agency X's project"
- Hold workshops so that sponsors look for synergies in their projects
- Ask sponsors to commit (in contract) to achieving the project benefits claimed in the application; ask for guaranteed completion date
- Improve instructions to complete form and add filters to avoid double-counting

Project ranking could have leveraged more existing resource to review all projects in more detail




ISSUES PRESENTED

- There was not enough time and resources to vet all the information provided
- Sponsors were not allowed to review and comment on their ranking results before decisions were made

IDEAS FOR IMPROVEMENT

- Leverage Pillars as a resource to validate information
- Allow Pillars to comment on functions used in model to normalize information
- Calibrate and run several iterations of model
- Provide an opportunity for sponsors to review and comment on their rankings before decisions are made

Rules for portfolio creation could have been communicated to stakeholders earlier in the process



ISSUES PRESENTED

- The final rules for portfolio creation were not known at the beginning of the process (e.g. limit of one project per sponsor)
- Project readiness played a major role in Round 1 but may not be as relevant for future phases
- The amount of money granted to a particular project may not be related to the financial need of the sponsor or turning projects financially feasible

IDEAS FOR IMPROVEMENT

- Set rules at the beginning of the process
- Apply some principles of portfolio creation as yes-no filters instead of evaluation criteria (e.g. readiness, limit of projects per sponsor)

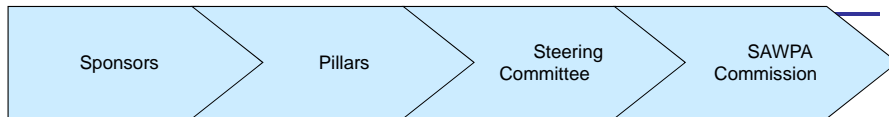
Next steps

Next steps

- Incorporate comments received today
- Prepare draft revised process for review by Steering Committee in January

Backup slides

Workshops sequence



Tentative dates:

- November 4
- November 11
- November 18
- December 7

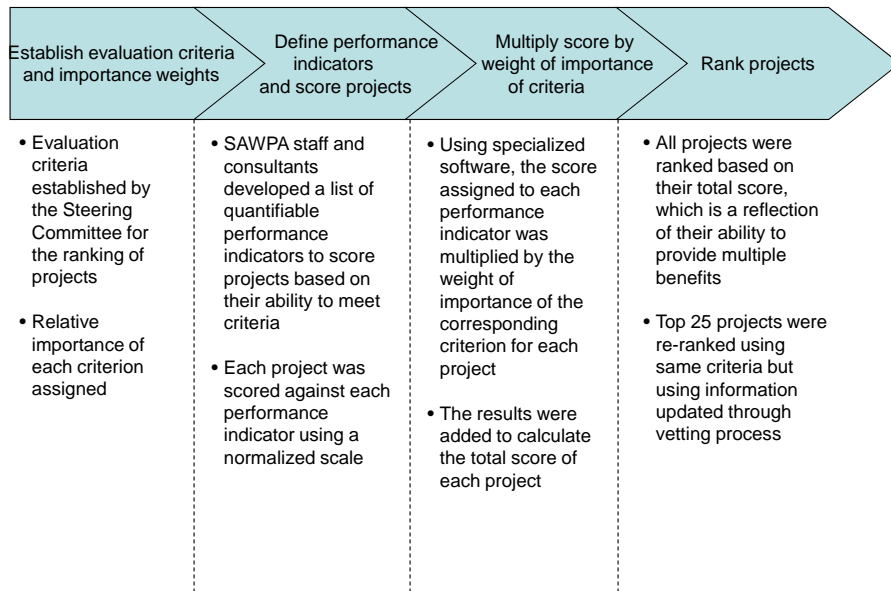
Focus:

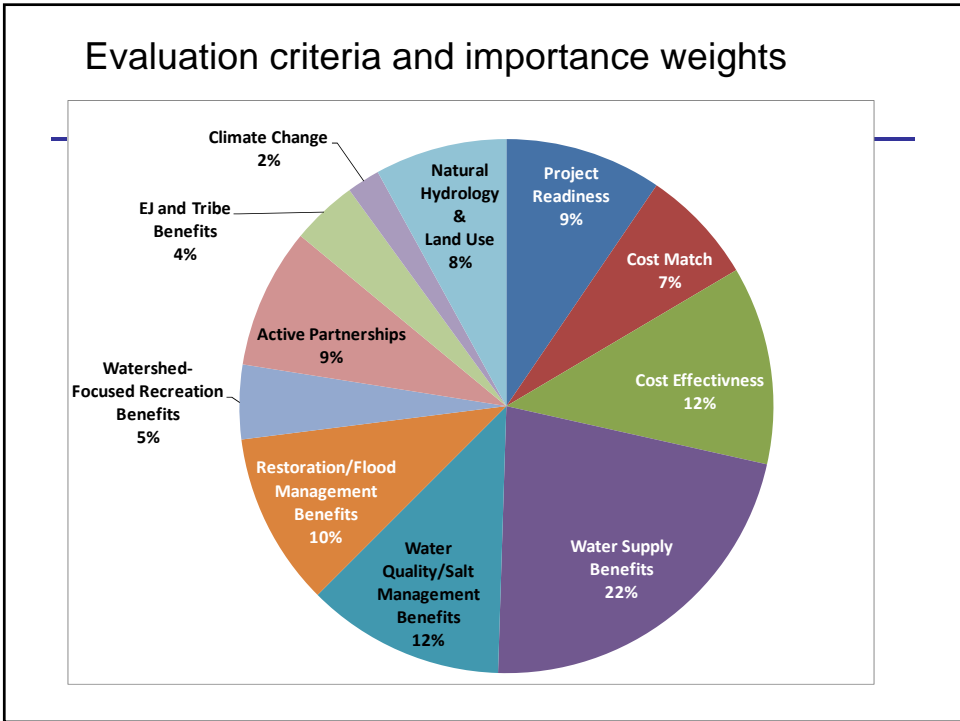
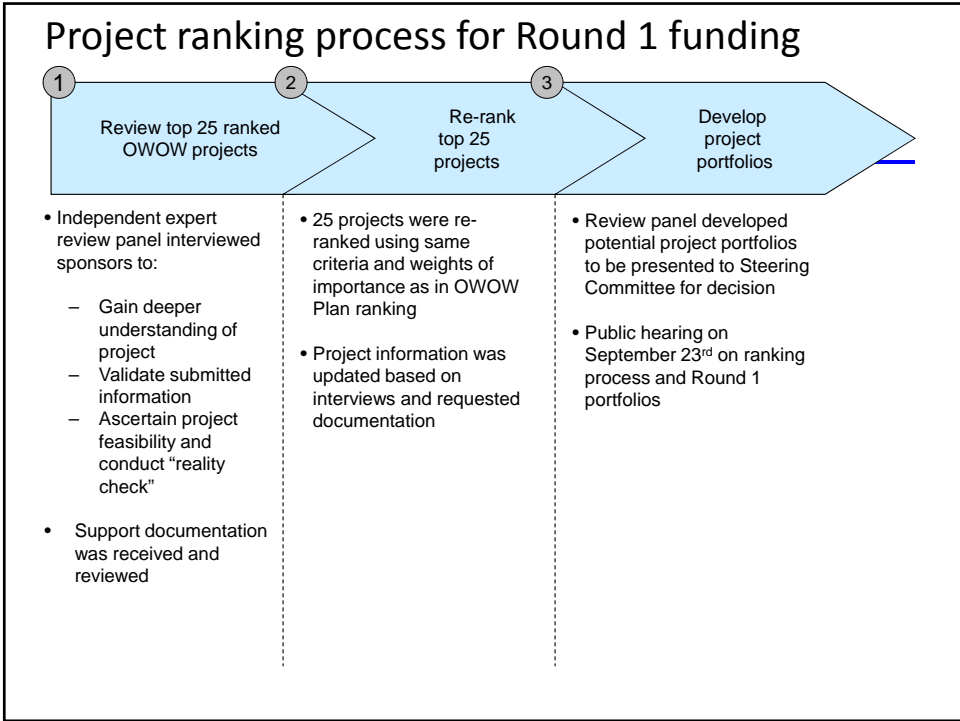
- | | | | |
|--|--|--|---|
| <ul style="list-style-type: none"> • Lessons learned specific to each step of the process <ul style="list-style-type: none"> - What worked well - What could be improved - Evaluation and prioritization of ideas | <ul style="list-style-type: none"> • Lessons learned from overall process <ul style="list-style-type: none"> - What worked well - What could be improved - Evaluation and prioritization of ideas • Lessons learned specific to each step of the process <ul style="list-style-type: none"> - What worked well - What could be improved - Evaluation and prioritization of ideas | <ul style="list-style-type: none"> • Summary of lessons learned • Pillar and staff recommendation for next round • Steering Committee input | <ul style="list-style-type: none"> • Summary of lessons learned • Pillar and staff recommendation for next round (including Steering Committee input) • Commission input → Present revised approach during following Commission meeting |
|--|--|--|---|

Call for projects

Main Topic	Information requested
Lead Agency Information	General information
Project Partners	Partners and their role
Project Type	Project type Is project included in an existing plan?
Project Location	Location description, GIS map or coordinates
Project Funding and Economic Feasibility	Portion of the project funding is expected from other sources Has funding been secured for project and for O&M?
Project Information and Technical Feasibility	Project name and description Goals and objective Purpose and need Institutional/technical barriers
Resources Stewardship and Sustainability	Landuse Climate Change Adaptation and greenhouse gas emissions
Strategic Considerations	Where do the benefits of the projects accrue? Describe project synergies and linkages
Disadvantaged/Native American Tribal Communities	Does project provide direct benefits to disadvantaged or Native American communities? Percentage of the project benefiting disadvantaged or Native American communities Describe the benefits to disadvantaged and/or Native American tribal communities
Environmental Justice	How does the proposed project address any Environmental Justice concerns
Water Resource Management Strategies	Indicate the strategies that the project addresses Other Source of new water supply, describe
Economic Incentives	Technical basis supporting the achievement of performance metrics Number of jobs created by project
Project Readiness/Status	Status: project, CEQA, NEPA Estimated completion date and operational life Has your agency constructed similar projects in the past?

Project ranking process





Define performance indicators and score projects

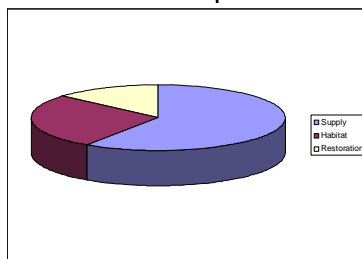
Criteria	Performance Measure
1. Provide water supply benefits	Reduction in imported water from conservation, recycling, desalination, storage, etc.
2. Provide restoration and flood management benefits	Acres of new or restored habitat or flood plain protected
3. Provide water quality and salt management benefits	Volume of stormwater captured or water treated (including salt management)
4. Provide recreational benefits	Acres of open space/parks created
5. Provide benefits and avoid adverse impacts to disadvantaged communities and Native American tribes	Benefits to disadvantaged communities Benefits to Native American tribes
6. Reduce greenhouse gas emissions from water management activities	Amount of greenhouse gases mitigated
7. Increase resource-efficient land use and reduce impact on natural hydrology	Uses LID or other resource-efficient land use Adversely impacts or changes natural hydrology
8. Cost match	Percent of project cost funded and secured from other sources
9. Cost effectiveness	A standardized per unit cost indicator (e.g., \$/AF or \$/acres of habitat)
10. Project readiness	Project readiness score: 1 = Planning studies completed 2 = Conceptual design (15%) completed 3 = Preliminary design (30%) completed 4 = Final design (100%) completed 5 = Project ready for construction bids (permits secured)
11. Increase active participation	Active partnerships

Multiply score by weight of importance of criteria

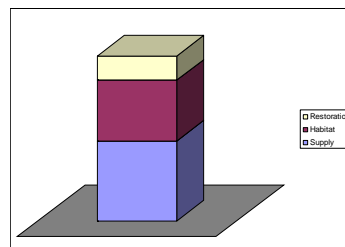
Project scores by criteria

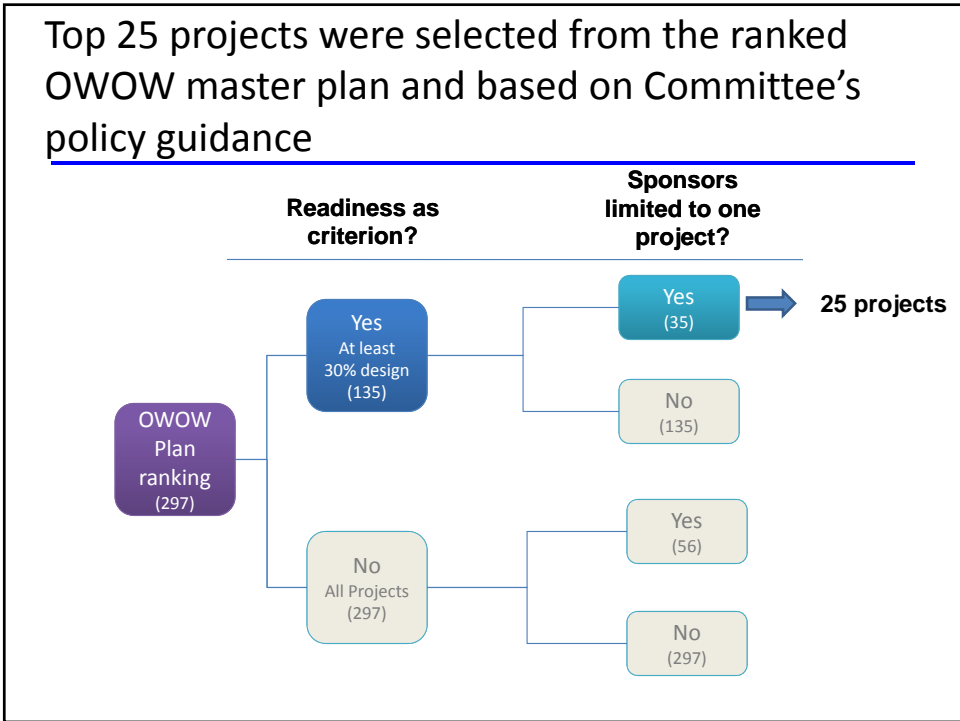
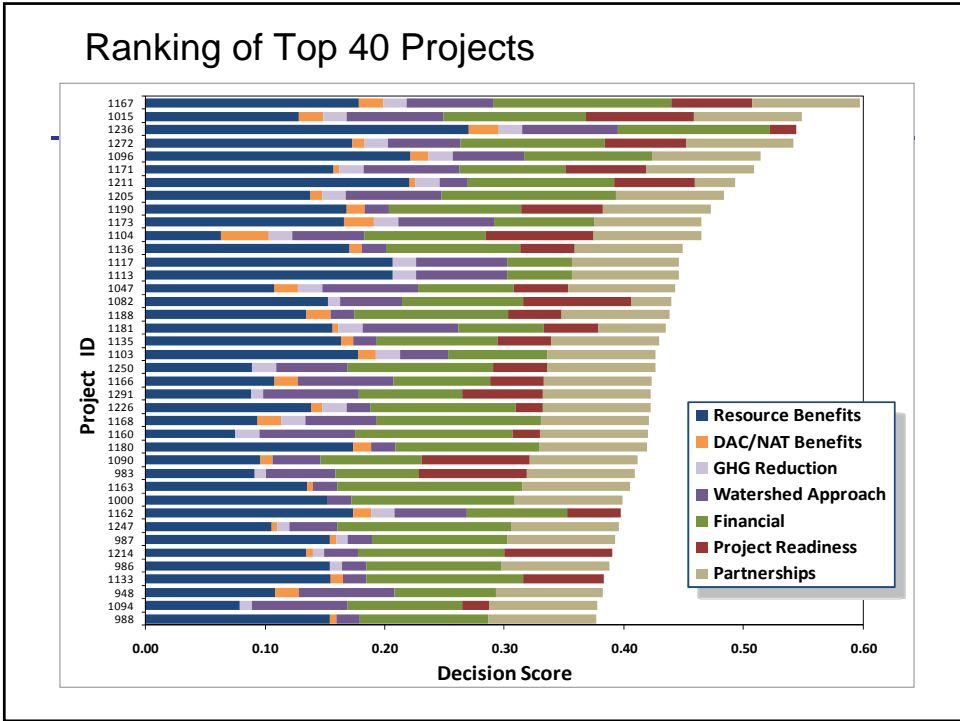
Criteria	Score
Water supply	5
Habitat restoration	3
Recreational	4

Criteria relative importance

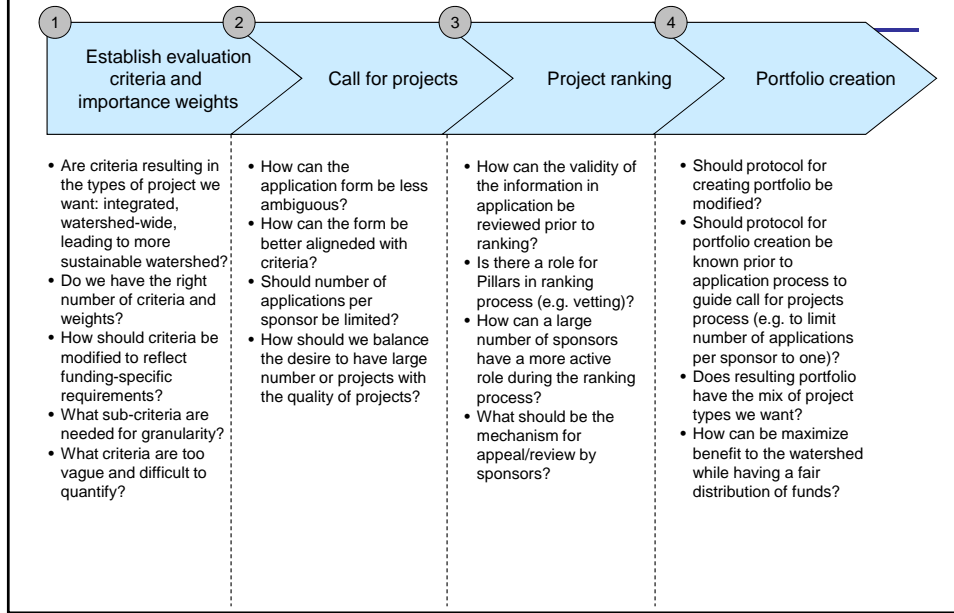


Project total score





Potential issues for each step of the process



Portfolio 3 meets Statewide priorities

	Drought preparedness	Use/reuse water more efficiently	Climate change response actions	Expand environmental stewardship	Practice integrated flood management	Protect surface and groundwater quality	Improve tribal water and natural resources	Equitable distribution of benefits
SBCFCD	★	★	★	★	★	★		★
SAWPA	★		★			★		★
OCS	★	★	★	★		★		★
EMWD	★		★			★		★
WMWD	★		★			★		★
Huntington Beach	★	★	★	★	★	★		★
Ontario	★	★	★	★	★	★		
Menifee	★	★	★	★	★	★		★
WWWD	★		★			★		★
OCWD	★	★	★			★		★
Corona	★		★			★		

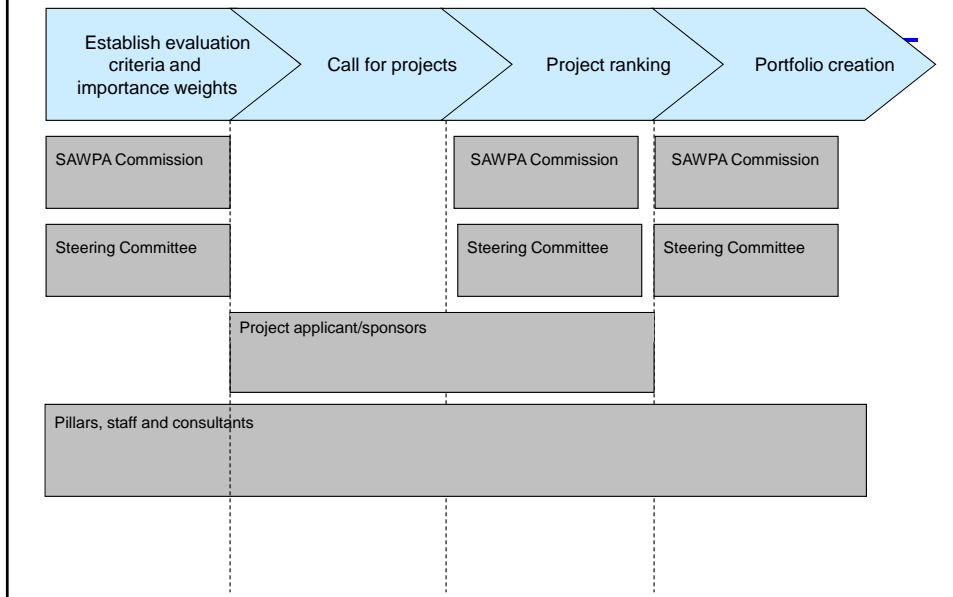
Portfolio 3 meets Prop 84 eligibility requirements

	Supply, conservation, efficiency	Stormwater capture, storage, treatment	Wetlands, open space, invasive species	Non-point pollution reduction	Groundwater recharge	Contaminant, salt removal	Water quality, reclamation, banking, exchange	Multipurpose flood management	Watershed protection	Drinking water treatment distribution	Ecosystem restoration
SBCFCD	★	★		★			★	★	★		★
SAWPA	★					★	★		★		
OCSD	★				★	★	★				
EMWD	★					★	★			★	
WMWD	★					★	★			★	
Huntington Beach	★	★	★	★	★		★	★	★		★
Ontario	★	★	★	★			★	★	★		★
Menifee	★	★	★		★		★	★	★		
WVWD	★					★	★			★	
OCWD	★				★		★				
Corona	★						★			★	

Process improvements suggested through public comments

- Consider different project categories (e.g. planning, construction) in future funding rounds and allocate funds to each category
- Implement vetting earlier in the process and allow for feedback loop
- Accept comments on the scoring process
- Cap funding to 50% of individual project cost
- Set deadline for the start of construction of selected projects
- Project scoring criteria should match the requirements of the legislation

Different stakeholder groups will likely pay more attention to different parts of the process



Four workshops with different stakeholder groups will be held to gain a diverse perspective on potential improvements

<u>Workshop and participants</u>	<u>Valuable perspective</u>	<u>Focus of workshop</u>
Workshop 1 Project sponsors	<ul style="list-style-type: none"> Provides hands on experience with process 	<ul style="list-style-type: none"> Application form (content and instructions) Relevance and applicability of criteria
Workshop 2 Pillars	<ul style="list-style-type: none"> Pillars helped develop original criteria Group provides technical expertise and local knowledge Intricate knowledge of the process Provide neutral, technical perspective 	<ul style="list-style-type: none"> Evaluate details for each step of the process Identify improvements to application form, performance measures and other technical details
Workshop 3 Steering Committee	<ul style="list-style-type: none"> Participated in the development of objectives and weights Provide policy direction Align process to policy 	<ul style="list-style-type: none"> Assess types of projects received Review criteria and weights Discuss principles for portfolio creation
Workshop 4 SAWPA Commission	<ul style="list-style-type: none"> Participate in development of objectives and weights Provide policy direction Align process to policy 	<ul style="list-style-type: none"> Review and consider recommendations from previous meetings and proposed changes to approach

Potential questions for each step of the process by stakeholder group

	Criteria and weights	Call for projects	Project ranking	Portfolio creation
SAWPA Commission	<ul style="list-style-type: none"> Are criteria leading to the types of projects we want Are weights reflecting our watershed vision 	<ul style="list-style-type: none"> Are we communicating properly to stakeholders Are we eliciting interest Are we being inclusive of all regions and interests 	<ul style="list-style-type: none"> Is ranking resulting in regional, integrated projects Is outcome defensible and acceptable to sponsors Was information properly vetted 	<ul style="list-style-type: none"> Are benefits fairly distributed by geography and type of project Are we funding the right projects
Steering Committee	<ul style="list-style-type: none"> Is number of criteria adequate Are weights reflecting our watershed vision Are criteria leading to the types of projects we want Are criteria aligned with funding requirements 	<ul style="list-style-type: none"> Are we communicating properly to stakeholders Are we eliciting interest Are we being inclusive of all regions and interests 	<ul style="list-style-type: none"> Is ranking resulting in regional, integrated projects Is outcome defensible and acceptable to sponsors Was information properly vetted 	<ul style="list-style-type: none"> Are benefits fairly distributed by geography and type of project Are we funding the right projects
Project sponsors	<ul style="list-style-type: none"> Are criteria clear and quantifiable 	<ul style="list-style-type: none"> Is application clear and easy to fill Are there clear instructions to avoid double-counting Is sufficient time and tech support given to fill application 	<ul style="list-style-type: none"> Was ranking fair and credible Did my project get credit for all its benefits Was I given an opportunity to review my scores 	<ul style="list-style-type: none"> Is allocation of funds fair
Pillars and staff	<ul style="list-style-type: none"> Is number of criteria adequate Are criteria clear and quantifiable Are performance measures comprehensive and mutually exclusive 	<ul style="list-style-type: none"> Is application form clear and aligned with criteria and performance measures Is double-counting being avoided Is information easily verifiable 	<ul style="list-style-type: none"> Is ranking resulting in regional, integrated projects Is outcome defensible and acceptable to sponsors Was information properly vetted Is ranking robust 	<ul style="list-style-type: none"> Is process for portfolio creation rigorous and defensible